

City of Airway Heights  
1208 S. Lundstrom St.  
Airway Heights, WA 99001  
Email: [Atripp@cawh.org](mailto:Atripp@cawh.org)  
(509) 244-5578 Fax: (509) 244-3413



October 26, 2010

Mayor Patrick Rushing and City Council Members  
City of Airway Heights  
1208 S. Lundstrom St.  
Airway Heights, WA 99001

Dear Mayor Rushing and Council Members:

It is my pleasure to submit the 2011 preliminary budget to the Airway Heights City Council. I am confident this budget provides a roadmap that allows the city to continue on the path to progress.

As we continue responsible financial management, we know the city must adapt to the economic reality of doing more with less. This budget provides a strategy that preserves services without increasing expenditures.

In the interim, this budget presents a reorganization of the Public Works department to provide an increase level of service to the public. The adjustments made within Public Works represent a reduction in FTE's. In 2010 fourteen FTE's were budgeted. The department is reorganizing work functions and classifications and achieving a reduction of 1 FTE through attrition. This reorganization will position the department to be more responsive to city needs. Within other departments the city is protecting existing service levels through increased program efficiencies and excellent customer service. Though small in number, city staff is focused and very productive.

This budget includes a 2% cost of living adjustment (COLA) in FY 2011, while also changing the medical benefit program to support the city's commitment to fair compensation and benefits. These changes were necessary to reflect the current economic conditions and to position the city for the future.

Moreover, this budget proposes a 1% increase in the property tax levy. The 1% alone is \$6,451.54. We also receive revenue from new construction of \$22,437.72. The total of the 1% and new construction is \$28,889.26. These revenues will be use to partially offset expenses associated with the east annexation. In addition to supporting the 2012 annexation, this budget also supports the city goals identified in the 2011 strategic plan.

In conclusion, the 2011 budget addresses the priorities identified by Council. It also meets the needs of city departments. While it does not address every funding need requested, I believe it gives the foundation to accomplish the 2011 goals. I wish to thank the many employees that contributed to this budget and commend them on their hard work and exceptional service.

Sincerely,

A handwritten signature in cursive script that reads "Albert Tripp".

Albert Tripp  
City Manager